The Evergreen State College

March 5, 1985

The Honorable Sim Wilson
House of Representatives
418 Legislative Building
Olympia, WA 98504

Dear Representative Wilson:

The Appropriations Act of 1983 funded the Washington State Institute for Public Policy, which is housed at The Evergreen State College. The institute was created in an effort to make available to the policy-makers of the state the resources of higher education throughout the state, at both public and independent institutions.

In the enclosures accompanying this letter is a charter setting forth the mission of the institute and provision for its governance. It is the matter of governance that I would like to bring to your attention at this time. As you will note in the charter, the board of directors is made up of, among others, one representative from each caucus of the House of Representatives. Prior to the election of caucus leadership in November, the representative of the House Republican caucus was Gary Nelson. Soon after the caucus leadership vote was taken, Gary stepped down from the board.

Now that the session has hit its stride, it would be useful to reconvene the board and consequently we would ask you to appoint a representative for the House Republicans. As you will note on the institute stationery, the board membership consists of members of repsective party leadership. This is a practice we would encourage so that the work of the institute can be held to an agenda of relevance and significance to the Legislature.

At the next meeting of the institute board of directors, one of the items to be discussed is the amendment of the charter to assure bipartisan representation on the board. Also to be discussed are issues of the current session and how they might influence the institute's work plan for 1985-87.

If you would like to discuss the institute's activities, the amount of time required of board members, or have any questions regarding the institute, please feel free to call me at 866-6000, ext. 6116.

Sincerely,

Stan Marshburn
Assistant to the President

enc.
CHARTER OF THE WASHINGTON STATE INSTITUTE
FOR PUBLIC POLICY

I. NAME

There is hereby created the Washington State Institute for Public Policy, hereinafter referred to as the Institute.

II. AUTHORIZATION AND PURPOSE

The Institute is established and sponsored by The Evergreen State College following specific funding from the legislature in the 1983-1985 Biennial Budget. The funding was in direct response to House Floor Resolution No. 82-176, which requested that the Council for Postsecondary Education study "the potential of focusing higher education's resources in assisting state government, through some readily available means." The Council, in its subsequent "Six-Year Plan for Higher Education in the state of Washington" recommended that The Evergreen State College should "strengthen its relationship to Olympia and the seat of state government through the establishment of a state government policy research resource center."

The Institute is altogether non-partisan. The Institute provides a forum for creative exchanges on statewide issues involving state and local governments. It exists to promote dialogue and cooperation between policy-makers and the academic resources of Washington State. From this sustained interaction between theoreticians and practitioners, the two-fold expectation is that of more applicable research and more informed policy making.

The Institute pursues its goals through several structured activities:

1. Networking - To assist policy-makers and scholars, the Institute will assemble and periodically update bibliographies of already completed research relevant to issues under consideration in the legislature, executive agencies and the judiciary. The Institute will act as a clearinghouse of information and will connect scholars and policy-makers with shared concerns.

2. Research - The Institute will undertake long and short-term research projects on issues of importance to the state of Washington.

3. Conferences - The Institute will regularly sponsor conferences of policy-makers and scholars on various policy matters. Out of these conferences will emerge a shared sense of policy issues and a research agenda.

rev. 5/84

Board of Directors

<table>
<thead>
<tr>
<th>Senator Ted Bottiger</th>
<th>Patrick Hill, Chairman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Representative Wayne Ehlers</td>
<td>Vice Pres. and Provost, The Evergreen State College</td>
</tr>
<tr>
<td>Senator Mark Garpard</td>
<td>Kenneth Dalboue, Director</td>
</tr>
<tr>
<td>Senator Jeannette Hayner</td>
<td>MPA Program, The Evergreen State College</td>
</tr>
<tr>
<td>Representative Dennis L. Heck</td>
<td>Joe Tiller, Director</td>
</tr>
<tr>
<td></td>
<td>Office of Financial Management</td>
</tr>
<tr>
<td></td>
<td>Lowell L. Kuehn</td>
</tr>
<tr>
<td></td>
<td>Acting Director</td>
</tr>
<tr>
<td></td>
<td>Representative Gary Nelson</td>
</tr>
</tbody>
</table>

Karen Rahm, Secretary

Department Social & Health Services

Senator Nita Rinchart
4. **Publications** - The Institute will periodically publish monographs on pertinent issues. The publications will summarize existing knowledge, present new findings, research policies pursued in other states, and clarify the implications of various policy options.

5. **Fellowships** - The Institute will regularly award fellowships of varying duration to senior and junior-level scholars to do applied research on designated problems.

### III. **GOVERNANCE**

The Institute is governed by a Board of Directors. The Board of Directors is made up of the following members:

- The Majority Floor Leader of the State Senate;
- One Senator representing each caucus of the Senate;
- The Speaker of the House of Representatives;
- One Representative from each caucus of the House of Representatives;
- Two individuals appointed by the Governor;
- The Provost of The Evergreen State College, who shall serve as the Chairperson;
- The Director of the Master of Public Administration Program of The Evergreen State College;
- The Director of the Senate Committee Services (ex officio);
- The Director of the Office of Program Research of the House of Representatives (ex officio).

A majority of (six) of the members of the Board shall be necessary and sufficient to constitute a quorum. Official action of the Board requires a majority vote of the members of the Board.

The Board operates to ensure that the Institute is producing a beneficial service commensurate with the level of public support provided. The Board approves the appointment of an Executive Director who is responsible for the operations of the Institute. The Board establishes priorities for the Institute and reviews all projects.
June 19, 1984

The 1983 Washington State Legislature provided funds for the establishment of the Washington State Institute for Public Policy at The Evergreen State College. The Institute, by charter, is non-partisan and "exists to promote dialogue and cooperation between policy-makers and the academic resources of Washington State. The two-fold expectation is that of more applicable research and more informed policy-making."

Applied Research/Policy Analysis Strategy

The general objective of the Institute is to help policy-makers (legislative-executive-judicial, state and local government) develop options to deal with state issues comprehensively. We also seek to stimulate interdisciplinary research and policy analysis applicable to the state.

These five criteria distinguish the Institute's process and product:

1. Projects are focused on major policy issues;

2. The process must involve collaboration between academic, legislative and executive representatives;

3. Research should be directed toward clarifying fragmented understandings of any issue (across institutional and disciplinary lines);

4. Institute activities and publications present sound, neutral information and impartial alternatives to policy-makers;

5. Analysis will take into account future trends, comparative experiences in other states and/or cultures, and the special needs of Washington State.

The 1984-86 Workplan

The Institute has several public policy research projects underway. To be completed in July 1984 are studies of how state agencies interact to handle hazardous materials spills, a nation-wide review of programs that prevent or reduce the need for institutionalization of children requiring mental health services, and a new analysis of the demographics of poverty in Washington state. By the end of the summer the Institute will complete a review of the effectiveness of sexual offender programs across the United States as well as a handbook for communities to develop conflict mediation centers. In December the Institute plans to hold a major conference, Agenda 2000, linking the research of scholars and the insights of policy-makers in view of the state's future. Other projects on water policy, the disproportionate penal incarceration of racial groups and barriers to poverty employment are planned for completion before the 1985 legislative session.

Board of Directors

Senator Ted Bottiger
Representative Wayne Ehlers
Senator Mark Gaspard
Senator Jeanette Hayner
Representative Dennis L. Heck

Patrick Hill, Chairman
Vice Pres. and Provost,
The Evergreen State College
Kenneth Dolbeare, Director
MPA Program,
The Evergreen State College

Joe Talier, Director
Office of Financial Management

Lewell L. Kuchin
Acting Associate Director
Representative Gary Nelson

Karen Rahm, Secretary
Department Social & Health Services

Senator Nita Rinehart
1983 - 1985 WORK PLAN

Requested from Institute Board

* Agenda 2000: A Conference About Washington State's Future

Requested from Legislature

* Children's Mental Health: A Status Report on Prevention Programs
* Hazardous Materials Incident Management in Washington State
* Poverty and Jobs: Barriers to Self-Sufficiency
* Racial and Ethnic Disparities in Imprisonment in Washington State (with the Institute for Public Policy and Management of the University of Washington)
* Alternative Justice: The Potential for Local Mediation Centers in the State of Washington

Requested from Agencies

* A Nationwide Comparison of Women and Minority Business Enterprises (OFM, OWME)
* Survey of Higher Education Regents and Trustees (OFM)
* Workshop on Survey Research (LBC)
* Interagency Shellfish Task Force (Department of Fisheries)
* Review of State Revenue Projection Model (OFM)

Services and Additional Projects

* Directory of Washington State Policy Scholars (WARD-800)
* Speakers and Symposia (Neal Pearce, David Snyder, Burt Nanus, former U. S. Senator Dick Clark)
* Research Notes
  - Sex Offender Programs: Clinical Issues
  - An Analysis of Sources and Modes of Legislative Information Acquisition (with an appendix on legislative orientation)
* Annotated Bibliographies
  - Bank Failures
  - Health Care Cost Containment

Board of Directors

Senator Ted Borlager
Representative Wayne Ehlers
Senator Mark Gustafson
Senator Joannette Hayner
Representative Dennis L. Heck

Patrick Hill, Chairman
Vice Pres. and Provost,
The Evergreen State College

Joe Talier, Director
Office of Financial Management

Karen Rohm, Secretary
Department Social & Health Services

Lowell L. Kuehn
Acting Director

Senator Nita Rinehart
Representative Gary Nelson