8 June 2000

Jane Jervis
TESC

Dear Jane,

First, thank you very much for the little molecular model kit. It is a smaller, nicer version of some models we use routinely to help students learn organic molecular stucture. Unfortunately, the models we have the students play with tend to get messed up and lost little by little; I'll hold onto this set to use for demonstrations, and when I retire I'll pass it on to a colleague who can use it in the same way. I'm grateful to you for thinking of me as someone who would appreciate your gift and would use it well.

And so you're leaving. I'm very sorry. The years with you at the helm have been good, peaceful, productive years. I once listened to a bit of a conversation you were having with Sam Schrager, in which Sam was saying approving things about your policies as President. You then asked me a question to draw me into the conversation, and I realized that I didn't have specific knowledge of your work on which to base a good answer. I have only seen you in rather general ways doing what a president ought to do—telling the public about our accomplishments, making more friends for us, enabling us to do our daily business better. The fact that I couldn't point to specifics of your work just meant that everything was going well, that we could all work happily in our classrooms and labs without concern about everything the top administrators were doing, unlike the terrible situation with Joe Olander. Coming after Joe, part of your job was to heal the College,

to bring us back together again. During your interview, you sat down with us, talked with us, gave us the reassuring feeling that you were one of us. And you have been. Your tenure with us has been a time of peace and progress. We will miss you. I hear you and Norm are going to Columbia. I hope you have only the best of fortune in whatever you undertake.

Best wishes,

Burt Guttman